

#### **Evaluation for Improvement**

## School Standards and Evaluation Framework



Unit on School Standards and Evaluation
National University of Educational Planning and Administration
New Delhi

National University of Educational Planning and Administration (NUEPA) (Declared by the Government of India under Section 3 of the UGC Act, 1956)

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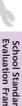
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**Unit on School Standards and Evaluation (USSE)** 



# **Core Team of Unit on School Standards and Evaluation (USSE)**

Prof. Pranati Panda, Professor and Head, USSE

Dr. Sanjeev Kumar Jha

Ms. Anu Dabas

Mr. Biswabasu Swain

Mr. Rupendra Pramar

Ms. Vidhi Gaur

#### **Expert Support**

Members of National Technical Group (NTG)

Faculty Members of NUEPA

Faculty Members of NCERT

Experts from SCERTs, SIEs, SIEMATs, DIETs, DEOs, BEOs, School heads, Teachers

Key Functionaries from all States and UTs

Experts from Non-Governmental Organizations (NGOs)

**Teacher Unions** 

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# National Programme on School Standards and Evaluation (NPSSE)

"In view of the great need to improve standards of education at the school stage, we recommend that a nationwide programme of school improvement should be developed in which conditions will be created for each school to strive continually to achieve the best results of which it is capable"

Education Commission, 1964-66

#### Vision

"National Programme on School Standards and Evaluation (NPSSE) is envisaged as a positive step to enable all schools to continuously engage themselves in self-improvement"

The need for effective schools and improving school performance is increasingly felt in the Indian education system to provide quality education for all children. The quality initiatives in school education sector, thus, necessitate focusing on school, its performance and improvement. Therefore, a growing emphasis is being placed upon developing a comprehensive and holistic school evaluation system as central to school improvement.

The National University of Educational Planning and Administration (NUEPA), under the aegis of Ministry of Human Resource Development (MHRD), is leading the National Programme on School Standards and Evaluation (NPSSE). The NPSSE is an initiative that aims at evaluating each school as an institution and creating a culture of self-progression with accountability. The NPSSE visualizes 'School Evaluation' as the means and 'School Improvement' as the goal.

The programme envisions reaching all schools of the country by creating a sustainable and institutionalized system of school evaluation. Therefore, it seeks to develop a common understanding across stakeholders— of the what, the why and the how of school evaluation.



NPSSE has built upon the strength of the current school evaluation initiatives like "Gunotsav" of Gujarat, Samiksha of Odisha, the evaluation framework developed by the Karnataka School Quality Assessment and Accreditation (KSQAAC), etc. It is also rooted in evidencebased international and national researches on school evaluation practices.

#### **Guiding Principles of NPSSE**

- Based on Constitutional values, National Policies on Education, Curricu-Act (2009) and national schemes like SSA and RMSA
- Visualizes school as the unit for evaluation, keeping learners at the cen-
- Envisions School Evaluation as a collaborative endeavor of all stake-

#### 1.1 **Major Objectives of NPSSE**

- To develop a technically sound conceptual framework, methodology, instrument, and process of school evaluation to suit the diversity of Indian schools
- To create an institutional mechanism and develop a critical mass of human resource for adaptation and contextualization of the school evaluation framework and practices across states
- To develop capacity of schools and system level functionaries to institutionalise school evaluation leading to school improvement in a sustainable and continuous manner
- To facilitate the system to be responsive to school-specific needs, analyse school evaluation reports across systemic levels and initiate appropriate policy interventions

# 'School Evaluation as the means and School Improvement as the goal'

- Each school is unique to its own context, size, conditions and resources
- Schools have the mandate to translate national vision in true spirit
- School Evaluation refers to evaluating the individual school- its performance in a holistic and continuous manner
- Each school needs to critically analyze the current practices to identify its strengths and areas that need immediate action for improvement
- School Evaluation creates a collaborative culture with the active participation of all stakeholders for making professional judgment and decisions
- School Evaluation enriches teachers and teaching-learning practices through reflection and collective sharing of experiences
- School Evaluation leads to better planning and effective implementation through an inbuilt review mechanism
- School Evaluation empowers the school as a whole to celebrate change and encourages sustainable transformation

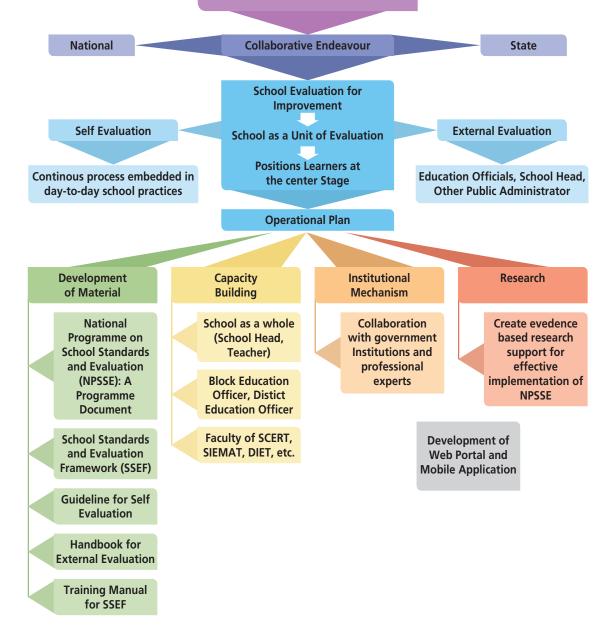
#### 1.2 Conceptual and Operational Plan: NPSSE

In order to translate the objectives of NPSSE in true spirit, it is imperative to address the key operational components of the programme, namely, development of material, capacity building of a critical mass of human resource, institutional mechanism and research support for implementation of the programme.

A National Technical Group (NTG) has been constituted comprising members from diverse institutions across the country to extend guidance and support. As part of NPSSE initiatives to engage with the states, State Technical Groups (STGs) are being constituted to take forward the programme at the state level.



# National Programme on School Standards and Evaluation: Operational Plan



Conceptual and Operational Plan for NPSSE

# 2.0 School Standards and Evaluation Framework (SSEF)

The School Standards and Evaluation Framework (SSEF) is developed as a comprehensive instrument for school evaluation. It enables the school to evaluate its critical performance areas against the well-defined criteria in a focused and strategic manner.

The SSEF is developed through a participatory approach, involving state-level functionaries, district and block level education officers, educators, school heads, teacher unions, teachers, etc. It is based on mutual consensus of all stakeholders on 'How to evaluate Indian schools' to improve their performance. The SSEF has been piloted at each stage of its development.

### Salient Features of School Standards and Evaluation Framework

- Identifies Key Domains as critical performance areas and a set of Core Standards under each Key Domain as reference points for evaluation and improvement
- A comprehensive instrument for both self-evaluation and external evaluation
- Flexible and adaptable for contextualization by the states, addressing the needs of diverse schools
- Clear, logical and easy-to- use by the school and external evaluators
- Makes the evaluation process consistent and transparent

#### 2.1 Structure of SSEF

The SSEF comprises seven 'Key Domains' as the significant criteria for evaluating performance of schools. Each 'Key Domain' has a set of 'Core Standards' that address the most significant elements of the respective domains. The evaluation of each 'Key Domain' entails sequential steps. These steps are 'Reflective Prompts', 'Factual Information', 'Core Standards' (with descriptive content), 'Supportive Evidences', which, together, facilitate schools in making professional judgment of their level of performance. There is a 'Response Matrix' at the end of each 'Key Domain' to record judgments. Each school is expected to prepare a consolidated evaluation report in the' School Evaluation Dashboard'.

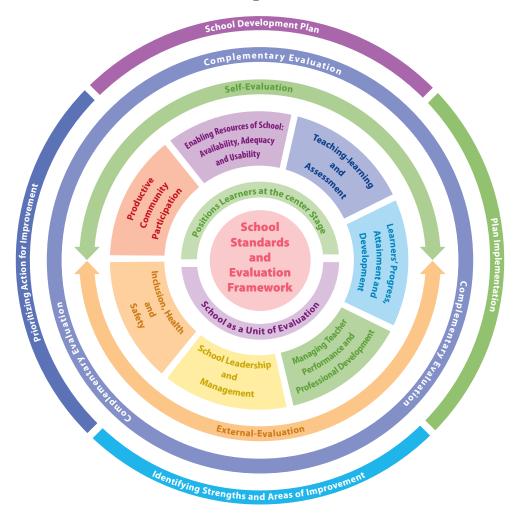


#### **Key Domains and Core Standards** 2.2

Key Domain	Core Standard
Enabling Resources of School: Availability, Adequacy and Usability	<ul> <li>School Premises</li> <li>Playground with Sports Equipment and Materials</li> <li>Classrooms and Other Rooms</li> <li>Electricity and Gadgets</li> <li>Library</li> <li>Laboratory</li> <li>Computer (where provisioning exist)</li> <li>Ramp</li> <li>Mid Day Meal, Kitchen and Utensils</li> <li>Drinking Water</li> <li>Hand Wash Facilities</li> <li>Toilets</li> </ul>
Teaching-learning and Assessment	<ul> <li>Teachers' Understanding of Learners</li> <li>Subject and Pedagogical Knowledge of Teachers</li> <li>Planning for Teaching</li> <li>Enabling Learning Environment</li> <li>Teaching-learning Process</li> <li>Class Management</li> <li>Learners' Assessment</li> <li>Utilization of Teaching-learning Resources</li> <li>Teachers' Reflection on their own Teaching-learning Practices</li> </ul>
Learners' Progress, Attainment and Development	<ul> <li>Learners' Attendance</li> <li>Learners' Participation &amp; Engagement</li> <li>Learners' Progress</li> <li>Learners' Personal and Social Development</li> <li>Learners' Attainment</li> </ul>
Managing Teacher Performance and Professional Development	<ul> <li>Orientation of New Teachers</li> <li>Teachers' Attendance</li> <li>Assigning Responsibilities and Defining Performance Goal</li> <li>Teachers' Preparedness for Curricular Expectations</li> <li>Monitoring of Teachers Performance</li> <li>Teachers' Professional Development</li> </ul>
School Leadership and Management	<ul> <li>Building Vision and Setting Direction</li> <li>Leading Change and Improvement</li> <li>Leading Teaching-learning</li> <li>Leading Management of School</li> </ul>
Inclusion, Health and Safety	<ul> <li>Inclusive Culture</li> <li>Inclusion of Children With Special Needs (CWSN)</li> <li>Physical Safety</li> <li>Psychological Safety</li> <li>Health and Hygiene</li> </ul>
Productive Community Participation	<ul> <li>Organisation and Management of SMC/ SDMC</li> <li>Role in School Improvement</li> <li>School – Community Linkages</li> <li>Community as Learning Resource</li> <li>Empowering Community</li> </ul>

Key Domain	Core Standard
Enabling Resources of School: Availability, Adequacy and Usability	What is the availability and quality of infrastructure, human resources and teaching-learning resources? (Twelve Standards)
Teaching-learning and Assessment	How effective is the teaching-learning and assessment? (Nine Standards)
Learners' Progress, Attainment and Development	How is the learners learning progress, attainment of learning outcomes and personal and social development? (Five Standards)
Managing Teacher Performance and Professional Development	How is the teacher performance managed and developed? (Six Standards)
School Leadership and Management	How are the leadership and management of the school? (Four Standards)
Inclusion, Health and Safety	How inclusive and safe is the school? (Five Standards)
Productive Community Participation	How productive are the community linkages for the school? (Five Standards)

#### 2.3 School Evaluation and Improvement Process



#### 3.0 Structure of Each Key Domain

#### **About the Key Domain**

Each key domain begins with a brief introduction to highlight the importance of the specific performance area for the school. It also describes significance of the key domains.

Each Key Domain is structured in a sequential manner comprising Reflective Prompts, Factual Information, Core Standards with Descriptors and Supportive Evidences to make objective judgements for both self and external evaluation. There is also a Response Matrix at the end of each Key Domain to record judgements.

#### **Reflective Prompts**

These are a set of reflective questions that form a prelude to the main contents of each domain. They are broad-based questions that set the school to introspect and deliberate upon collectively, before attempting to evaluate itself against each key domain. They provide an insight into the kind of information that needs to be addressed, thus preparing the school for a more robust evaluation.

#### **Factual Information**

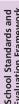
Factual information is a set of questions or data points which capture the school's overall status in a particular key domain. These may be in the form of statistical data or short responses. Some of the information, so collected, may not otherwise be captured in the core standards that follow and would, in this sense, add substance to the evaluation. The school may use data available with it or information collected earlier from other sources.

Factual information helps a school make a more accurate judgment later when placing itself against a particular core standard. It also helps the external evaluator understand the school better as a precursor to evaluation against core standards, besides helping to corroborate judgment against the descriptors.

#### **Core Standards**

The core standards under each key domain address the most significant dimensions of the respective key domain. These formulate measurable expectations, setting benchmarks for quality, and provide a common basis for school evaluation. They place the expected level of performance in an incremental manner across three levels.

They cover the critical elements that need to be taken into account to bring about holistic improvement in a particular key domain. Core standards also provide a direction to a school that embarks on a journey of improvement.



#### **Descriptors for Core Standards**

Descriptors are complete statements that define the extent of fulfilment of a core standard at each level. They define the scope of each core standard for a particular level. The descriptors are not prescriptive in nature and lend themselves to various ways of fulfilling a core standard. The descriptors are written in a hierarchical order across three levels. It helps a school place itself at a particular level and also understand its next aspiration-al level. Due to the incremental nature of descriptors, it is expected that a school placing itself at any particular level would be fulfilling the demands of the lower levels too. For example, a school at level three for a defined core standard is expected to be fulfilling levels 1 and 2 of the same core standard.

#### **Sources of Evidence**

Evidence helps a school to support its judgment of placing itself at a particular level. The school is expected to provide appropriate evidence for its claim against each core standard. Suggested sources of evidence have been listed out towards the end of each key domain. The school may choose appropriately from this list, depending on the level it places itself at, to support its claim. The school may also furnish alternative evidences which may not be listed. Sources of evidence may be records in the form of documents/ photographs/ statistical data/ audio-visual material etc. available in the school. The school may also use U-DISE school report card as data base. Further school needs to create its source of evidence that classroom observation capturing the voices of learners, parental views and SMC suggestions.

#### Sources of evidence may be classified as:

- Referential Evidence Norms/ Guidelines and Frameworks, Registers, Government Orders, etc.
- Supportive Evidence Records Available with the School
- Evidences that a school needs to create

#### **Response Matrix**

Each key domain has a 'Response Matrix'. The response matrix should be used by a school to record its response against each core standard. The response should be collectively decided by the school who deliberate and make judgments based on descriptors. The school should respond to or choose only one level against each core standard.

The response matrix is a comprehensive table that helps a school get a complete picture of their current status in each Key Domain. By the end of the evaluation process, the school is expected to fill seven such response matrices.



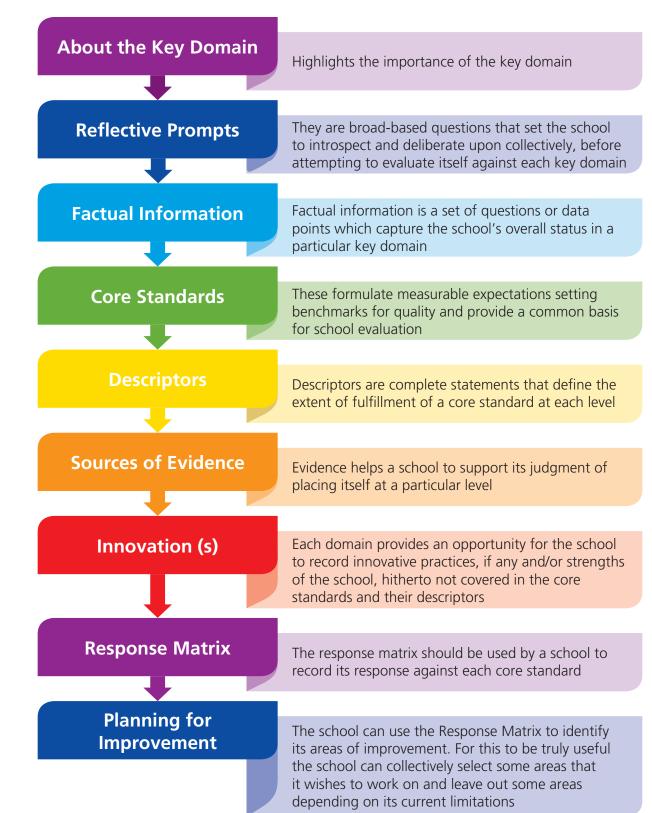
#### Innovation (s)

Each domain provides an opportunity for the school to record innovative practices, if any, and/or strengths of the school, hitherto not covered in the core standards and their descriptors. It gives scope to appreciate the uniqueness of each school. It acknowledges that the school may be doing other practices beyond the scope of this framework. It provides a formal space for a school to make known its context specific micro-innovations.

#### **Planning for Improvement**

The school is required to write the level (i.e. I, II or III) in the 'Planning for Improvement' by using respective 'Response Matrix'. The school can use this levelling to identify its areas of improvement. For this to be truly useful the school can collectively select some areas that it wishes to work on and leave out some areas depending on its current limitations. It may then prioritize the chosen areas in three degrees i.e. low, medium and high by putting a tick (/) mark on appropriate degree of prioritization and decide to work on them in a phased manner over time. Decisions related to prioritization will depend on the immediate needs of the school, demands from policies, local contexts, school specific issues, etc.

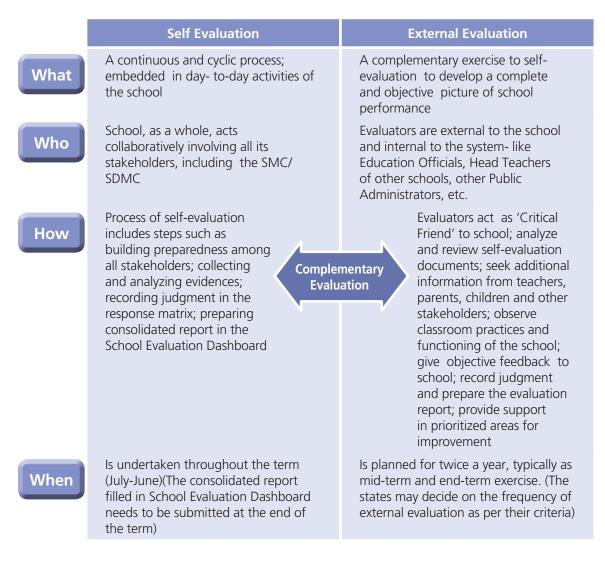
The school then creates a preliminary plan (Planning for Improvement Table) based on its unique choices. It further details out proposed actions against each chosen area of improvement. It is not necessary for the school to act on all core standards at the same time or even over a period of time. For this purpose the school needs to put a tick  $(\checkmark)$ mark against year 1, 2 or 3 (Y-1, Y-2 or Y-3) for each core standard. This depends on the informed choices the school makes based on its Response Matrix.



Structure of Key Domains

#### 4.0 Approach to School Evaluation

The SSE Framework is a strategic instrument for both self and external evaluation. Self-evaluation is considered as the nucleus of the school evaluation process. It is intended to provide the school personnel with a common understanding of the school's overall performance and identify priority areas for development. External Evaluation follows as a complementary exercise to self-evaluation so as to ensure that the two approaches work in synergy and respect the strengths and insights that each brings to the overall evaluation. It aims to develop a complete picture of the school for supporting its overall improvement.



#### 4.1 Guidelines for School Evaluation

Guidelines for school evaluation intends to support self and external evaluation processes to be done in a sequential and professional manner.

All the schools and external evaluators are expected to follow the guidelines to make their judgement more accurate.

#### **Self-Evaluation Guidelines**

- Building Preparedness
- Collecting Evidences
  - Capturing Stakeholder Voices
  - School Observations
  - Classroom Observation
  - Review of Documents
- Identifying and Recording Status of School Functioning
- Identifying Strengths and Opportunities for Improvement
- Formulation of Action for Continuous Improvement Plan (ACIP)
- Integration of ACIP with School Development Plan

\*Refer to the guidelines for School Evaluation

#### **External-Evaluation Guidelines**

- Building Preparedness
- Collecting Evidences
  - Capturing Stakeholder Voices
  - School Observations
  - Classroom Observation
  - Review of Documents
- Identifying and Recording Status of School Functioning
- Identifying Strengths and Opportunities for Improvement
- Examining the Action for Continuous Improvement Plan (ACIP)
- Examining integration of ACIP with School Development Plan

#### 5.0 School Evaluation Dashboard

The School Evaluation Dashboard facilitate each school to provide consolidated self-evaluation report in key performance domains and core standards, including action for improvement. It has three parts i. Basic Information about learners and teachers ii. 'School Evaluation Composite Matrix', which provides the holistic picture of school performance across seven key domains and their core standards and iii. Action for Continuous School Improvement Plan. The dashboard has also the provision for external evaluation report.

Complementary Evaluation

The 'School Evaluation Dashboard' is available online in a dedicated web portal. Each school can submit its self-evaluation report by using the interactive web portal. The external evaluators have to use the same web portal to provide their evaluation report. A consolidated school evaluation report, encompassing both self and external evaluation is generated online by the web portal.

The 'School Evaluation Dashboard' can be used for viewing and analysing school evaluation report and data which can further be consolidated at the block, district, and state level to extend appropriate support to school. It also facilitates schools in monitoring their own progress and improvement over the years. It would further direct the schools to take appropriate action for its continuous improvement and allow for revisiting their practices. The consolidated data at the block, district and state level can also direct policy-level decisions across the levels.



#### 6.0 State Specificity, Adaptation, **Contextualization and Translation**

The SSEF provides the broad guidelines to institutionalize school evaluation by the respective states. It encourages local adaptation by the states, based on their socio-cultural context and state-specific policies. The framework is flexible for adaptation, contextualisation & translation in the state specific language.

#### 7.0 Web Portal

The National Programme on School Standards and Evaluation (NPSSE) is supported by a dedicated and interactive web portal. The web portal has all programme related documents which can be downloaded by all the users.

The web portal has an interactive platform wherein each school can submit its self-



evaluation report online. The external evaluators have to use the same web portal to provide their evaluation report. A consolidated school evaluation report is generated online encompassing both self and external school evaluation report.

Each school can create its login ID by using UDISE code as login ID and can generate its password. Similarly blocks, districts and states can create their login ID and password. The web portal has a most unique feature in that it has access to school evaluation report of any school by the parents and public to observe and provide feedback.

The web portal can be used by all the stakeholders as follows:

#### 1. School

- Creates its login ID by using UDISE code as login ID and can generate their password
- Feeds school self evaluation data and action for school improvement online
- Final submission of self-evaluation data generates school self-evaluation report

#### **External evaluators**

- Create login ID and password for the respective school
- Access school self-evaluation report of the respective school
- Feed school external evaluation data and generate external evaluation report

#### Consolidated school evaluation report

Generate online school evaluation report encompassing both self and external evaluation

#### Block, District, State and National

- Create login ID and password for the block, district, state and national level
- Access evaluation report of each school, monitor the process and progress at the block and district level
- Generate summary of the school performance evaluation and analyze the levels in the respective domains and core standards at the block, district, state and national level



# Key Domain



**Enabling Resources of School: Availability, Adequacy and Usability** 



## KEY DOMAIN

# **Enabling Resources of School: Availability, Adequacy and Usability**

#### **About the Domain**

The enabling resources are critical to the effective functioning of the school. Every school requires a variety of resources for its operations—infrastructure, human resources, financial, material, etc. In a school, enabling resources are those resources which facilitate learning in comfortable, safe and stress- free surroundings. The main characteristics of school resources are accessibility and efficiency. Accessibility refers to the availability of safe and vital facilities to all users. Efficiency refers to the optimum utilization of resources. Therefore, it is significant for a school to optimally use available resources for learning to happen in a conducive environment while maintaining high standards of safety, health and hygiene.

# School Standards and

#### **Reflective Prompts**

- Q1. What enabling resources are available and adequate for the school?
- Q2. What is the quality & extent of usability of enabling resources in school?
- Q3. What is the mechanism adopted by the school to ensure cyber safety?

		(School may give resp	onse for more than	one option in a question,	if required)
1.	Total area of school premises with	n covered area (	(square met	re)	
2.	Area of playground, if available (i	n square metre)	)		
3.	Area of open space in the school,	if there is no p	layground (i	in square metre)	
4.	Classes taught in school:	from		_ to	
5.	Total enrolment in the school		(as on 30t	h September)	
	i. In Primary classes:	a. bo	)ys	b. girls	
	ii. In Upper primary classes:	a. bo	)ys	b. girls	
	iii. In Secondary classes:	a. bo	Dys	b. girls	
6.	The condition of school building:				
	a. good		b. nee	eds minor repair	
	c. needs ma	ajor repair	d. no	building	
7.	List of games/ sports, art education activities and list equipment/ materials.	•			

a) Total number of classrooms in the school \_\_\_\_\_\_

8.

19.	Nui	mber of computers availa	ble in	the s	chool for:	
	a.	teaching-learning		b.	administration	
	C.	library		d.	no computer	
20.	Inte	ernet facility available in so	chool i	is use	ed by:	
	a.	school head only		b.	teachers only	
	C.	learners		d.	not available	
21.	Ava	ailability of other equipme	ent:			
	a.	radio		b.	television	
	C.	CD/DVD player		d.	LCD projector	
	e.	generator		f.	any other (Please mention) _	
22.	Nui	mber of functional toilets	availa	ble:		
	a.	toilet seats for boys		b.	toilet seats for girls	
	C.	toilet units for CWSN		d.	urinals for boys	
	e.	separate toilets for staff		f.	no toilets	
	g.	only one toilet unit				
23.	Rat	io of number of learners	to nun	nber	of taps/ outlets for:	
	a.	hand-washing		b.	drinking water (if different)	
24.	Sou	urce of drinking water:				
	a.	tube-well/ hand pump		b.	supplied through taps from a common source	
	C.	any other (please mentic	n)			
25.	Pro	cess of purification of wa	ter in s	scho	ol:	
	a.	boiling		b.	chlorination	
	C.	filtration		d.	no arrangement	
	e.	any other (please mention	on)			
26.	Тур	e of hand-washing facilit	y avail	able:		
	а	taps		b.	buckets and mugs	
	C.	no facility		d.	any other (please mention)_	

27.	a.	Whether water is stored in an overhead tank: yes  no
	b.	Number of times cleaned in previous years
28.	Sch	nool assembly held in:
	a.	verandah/ corridor
	C.	open space d. designated place exists
29.	i. N	1id Day Meal in the school is:
	a.	prepared in b. supplied from outside the school (by some agency)
	ii.	If it is prepared in the school, is there a kitchen shed or a room for cooking Mid-day meal for learners in school?  Yes No
30.		cautions taken to ensure that the food is safe to eat with no chance for insects/tiles to contaminate the food:
31.	ls t	here electricity in school?
	If y	es, a. Number of rooms having fans
	b.	Number of rooms having light facility (in the form of bulbs, CFLs, tubes)
32.		other rooms (other than classrooms) available in school for different purposes ng with the use being made of each room:
33.	Inc	entives (free textbooks, free uniform, scholarships, etc.) available for learners:
	a.	number of learners given free textbooks
	b.	number of learners given uniforms
	C.	number of learners given scholarships
	d.	other incentives and number of eligible learners (please mention)

			Descriptor	iptor		
Core Standard	A	Availability and Adequacy	cy		Quality and Usability	
	Level-1	Level-2	Level-3	Level-1	Level-2	Level-3
School Premises	Open area is insufficient with limited space for assembly; kuchcha/semi-pucca/ tent type building is available; boundary wall/ fence doesn't exist or is discontinuous with big gaps; no garden/ trees in the compound	Open and built area is just sufficient with available assembly hall/ space but inadequate to accommodate all learners comfortably; pucca building exists with boundary wall/ fence without garden/frees in the compound	Ample open and built spaces available for free movement of learners with designated space for assembly; boundary wall fencing with plantation and gate exists; well maintained garden and lawn	Open space is used only for assembly; ground is uneven; premises appear to be unclean and lacking maintenance; major repairs are needed in floor/walls/ roof/doors/ windows, etc.	Assembly space/hall is used for organizing other activities such as physical exercises, organizing functions, etc.; ground is even; minor repairs are needed in floor/ walls/ roof/doors; occasional maintenance is undertaken	Open space and building are clean and well-maintained; repairs are undertaken in a timely manner

			Desci	Descriptor		
Core Standard	Ą	Availability and Adequacy	ıcy		Quality and Usability	
	Level-1	Level-2	Level-3	Level-1	Level-2	Level-3
Playground and Sports Equipment/ Materials	Playground is unavailable; school occasionally uses the playground of a neighbourhood school or a community Space; no or limited equipment/ material is available	Playground of inadequate size is available; playground of other school used occasionally for certain games; adequate material and equipment available only for a few games	Playground of adequate size is available within school premises; adequate sports equipment and material also available for a variety of games	Learners sometimes play only those games for which no or minimum equipment is needed; no guidance and supervision is available	Learners utilize the playground well, though for limited number of games; specific time is allocated for sports/games; playground activity is always supervised; equipment is maintained and made avail- able as and when required; sports events are conducted in the school playground or outside	Learners participate in a variety of games/ sports in a planned manner; facility for training/ coaching for sports is available; school maintains inventories of all equipment and replenishes material as and when necessary; organizes inter-school sports meet every year

			Descriptor	iptor		
Core Standard	A	Availability and Adequacy	су		Quality and Usability	
	Level-1	Level-2	Level-3	Level-1	Level-2	Level-3
Classrooms and Other rooms	Classrooms are crowded; no other rooms are available except for School Head; furniture (mats in the case of primary classrooms) is available but not sufficient	A few class- rooms are crowded; rooms for School Head and common room for teach- ers are avail- able; furniture is adequate as per require- ments of the school	All the classrooms have adequate space for learners and for group work and other activities; additional rooms to be used as office, store, craft, etc. are available; each classroom has sufficient number of benches and chairs; teachers have lockers/	Classrooms including other rooms are poorly ventilated with inadequate natural/ electric light; some classrooms have poor quality of blackboards with few displays like charts and maps; furniture is of poor quality and requires repairs or replacement	Majority of classrooms have good ventilation, natural light and fans(where needed); most classrooms have charts and maps displayed on the walls; furniture is comfortable and caters to the needs of the learners	Every classroom has good ventilation, light; other rooms are appropriately furnished; display of pictures are used to create an attractive environment; furniture is well-arranged and aesthetically pleasing; is age-appropriate and friendly for differently-abled learners
Electricity and Gadgets	No provision for electricity; battery operated gadgets like radio etc. are available	Electric supply is irregular; no alternative arrangements for power failure/ cuts; all rooms have electric lights and fans; electronic equipment(T.V, radio, etc.) are available	School has its own power back-up facility, such as generator or inverter to deal with power fail-ures; all rooms have adequate electric lights and fans; public address system is in place	School borrows/ hires genera- tor/battery and other electrical equipments for special occa- sions	Wiring and switch boards are in good condition; electrical equipment (fans, etc.) is serviced from time to time	Miniature Circuit Breaker switches (MCB), are in place to prevent fire due to short circuit; all electrical and electronic equipment are regu- larly checked, maintained and kept in working order



			Descriptor	iptor		
Core Standard	A	Availability and Adequacy	cy		Quality and Usability	
	Level-1	Level-2	Level-3	Level-1	Level-2	Level-3
Laboratory	No separate laboratory; some space is earmarked for keeping equipment and laboratory materials	Basic equipment for demonstration is available; composite laboratory for science and mathematics exists (applicable to upper primary and secondary school)	All required laboratories are available and are well-equipped with materials, instruments as per state norms and specifications; running water and electric supply is ensured	Teachers demonstrate some of the experiments in the class; learners seldom get an opportunity to perform experiments	Teachers give exposure to learners by demonstrating prescribed experiments as per the syllabus; learners sometimes get an opportunity to conduct experiments in the laboratory/ies; safety measures are in place	Every learner is given an opportunity to conduct all prescribed experiments in the laboratory; teacher utilizes/ uses the laboratory to conducts experiments simultaneously while transacting the relevant topic in the class
Computer (where provisioning exists)	School has no computer used for teaching learning purposes; digital learning materials not available	School has a few computers accessible to both teachers and learners; some software and digital teaching learning materials available; no internet facility exists	School has computer room with sufficient numbers of computers with internet access; up-to-date adequate digital teaching learning material and software available	Absence of opportunity for teachers and learners to use computers	Teachers use computers and digital material appropriately for different classes and subjects; learners are occasionally given the opportunity to use computers	Teachers integrate the use of technology (computers and related digital material) in their teaching learning plan and implementation; also use computers in the assessment of learners; every learner gets an opportunity to use the computer



			Descriptor	iptor		
Core Standard	Av	<b>Availability and Adequacy</b>	cy		Quality and Usability	
	Level-1	Level-2	Level-3	Level-1	Level-2	Level-3
Drinking Water	Drinking water facility is avail- able but supply is insufficient	Sufficient and regular supply of drinking water, if underground water, then facility for purification is available	There is continuous supply of safe drinking water, retrofitting of drinking water facilities is done, if required, for maintenance and purification	Drinking water is used as supplied from the source/s without any quality check	Drinking water is purified, if required; water storage facility is cleaned regularly	School ensures regular supply of purified drinking water; cleanliness is maintained around drinking water facilities
Hand Wash Facilities	Insufficient supply of water and inadequate number of hand-wash out- lets/ stations; no provision for soap	Sufficient supply of water but inadequate hand-wash outlets/ stations; inadequate supply for soap is made	Regular and sufficient supply of water; adequate number of hand-wash outlets/ stations available; adequate and regular supply of soap	Hand-wash stations/ water containers are seldom cleaned and maintained; teachers rarely communicate to learners the importance of hand-washing; learners seldom wash hands or wash them without soap	Hand-wash stations/ water containers are cleaned and maintained on a regular basis; teachers communicate the importance of hand-washing during school assembly; the monitoring of hand-washing is undertaken occasionally	Hand-wash stations are cleaned daily; school organizes hand-washing and hygiene drives through posters, slogans, songs, skits, etc.; regular sessions at various forums are held to develop a habit and stress the importance of hand-washing; School Head monitor learners' personal hygiene regularly

# SCHOOL IMPROVEMENT



#### **Sources of Evidence**

#### Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- SSA Framework for Implementation: Chapter-VI (pp.93-104) (http://mhrd.gov.in/sites/upload files/mhrd/files/upload document/SSA-Frame-work.pdf)
- Framework for Implementation of RMSA: Chapter-IV (pp.22-28) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Framework\_Final\_ RMSA\_3.pdf)
- NCF-2005: Chapter-IV (pp.78-100) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)
- RTE Act-2009: Chapter-III (clause 6,7,8 & 9 at pp.3-5), The Schedule (pp.12-13)
- Swachh Bharat Swachh Vidyalaya, 2014 (pp.1-29, 35-43) http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Eng\_Swachch-Bharat-Swachch-Vidhalaya.pdf

#### Supportive Evidence Available in the School

- All repairs/ maintenance undertaken within school
- Playground maintained last time
- Equipments and materials available for various games, physical, art education, work experience and other co-scholastic activities keeping in perspective of all students of diverse backgrounds
- List the subscribed newspapers, periodicals, magazines, materials, e-books, digitized and digital materials
- Stock, catalogue and Issue Registers
- Provision for special library/ reading period in the time-table
- Computer with internet access
- Allocation of computer period in the time-table
- Laboratory/ies with qualified lab assistant and teacher
- List of all equipments, fire-extinguisher and first-aid available
- List the potentially hazardous materials electrical gadgets, lab chemicals, stove, gas stove, cleaning products, etc.
- Maintenance and cleanliness of toilets as per norms
- Availability of soap/ hand-wash liquid at the water taps
- Provision for purification and water tanks/ storage place cleaned last time
- Record of different sports/ cultural activities performed last year

The school can create evidences using following device/ techniques:

- > Observations for availability and adequacy of school resources
- ➤ Interaction with teachers, parents, learners, SMC/ SDMC for availability and adequacy of school resources

## **Response Matrix**

# Enabling Resources of school: Availability, Adequacy and Usability

Core Standard	Availab	ility and A	dequacy	Quali	ty and Usa	bility
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
School Premises						
Playground with Sports Equipment / Materials						
Classrooms and Other Rooms						
Electricity and Gadgets						
Library						
Laboratory						
Computer (where provisioning exists)						
Ramp						
Mid Day Meal, Kitchen and Utensils (where cooking is done within school premises)						
Drinking Water						
Hand Wash Facilities						
Toilets						

# Planning for Improvement

Core Standard	Level	Area of Improvement	Prioritize Area of Improvement	ize of ment	Proposed Action	Tim a ticl on a	Timeline (Put a tick mark (✓) on appropriate year)	out (<∕) iate
			Σ	エ		Y-1	Y-2	Υ-3
School Premises								
Playground with Sports Equipment/Materials								
Classrooms and Other Rooms								
Electricity and Gadgets								
Library								
Laboratory								

Core Standard	Level	Area of Improvement	Pri Ar Impre	Prioritize Area of Improvement	ent	Proposed Action	a tic	Timeline (Put a tick mark (✓) on appropriate year)	Put < (riate
			_	Σ	工		Y-1	Y-2	Y-3
Computer (where provisioning exists)									
Ramp									
Mid Day Meal, Kitchen and Utensils (where cooking is done within school premises)									
Drinking Water									
Hand Wash Facilities									
Toilets									

L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

# Key Domain II



**Teaching-learning and Assessment** 



# **Teaching-learning and Assessment**

### **About the Key Domain**

Teaching-learning is a key performance domain and the most important determinant of learner attainment. Effective teaching-learning results from strategic planning and the creation of an optimal learning environment. This entails designing suitable learning experiences and using a variety of teaching-learning strategies that would enhance learning. The teacher's understanding of the specific context of the learners and their learning needs is vital to the success of this process. Assessment is an integral aspect of teaching-learning and is thereby a valuable indicator of learners' attainment. It also provides a sound basis for teachers to reflect on the efficacy of their classroom practice. The teacher's content knowledge and pedagogical skills ultimately determine the efficacy of the teacher's approach to teaching-learning and assessment.

2.

### **Reflective Prompts**

- Q1. To what extent do teachers understand the socio-cultural and economic background of learners and their learning needs?
- Q2. To what extent do teachers have the desired content knowledge and pedagogical skills?
- Q3. How effectively do teachers practice learner-centered teaching-learning?
- Q4. How effectively do teachers plan their lessons and implement the same in their class?
- Q5. How effectively are teachers able to adapt teaching learning strategies, materials in the light of the context and learning needs of the learners?
- Q6. To what extent do teachers use assessment as a means to reflect on their teaching learning process?

### **Factual Information**

(School may response for more than one option in a question, if required)

 of learners?	'		<i>3</i>		 <b>о</b> .
a. School re	ecords		b.	Interaction with parents	
c. Asking le	earners themselves				
d. Other so	urces (please ment	ion)			

How do teachers acquire information about socio-cultural and home background

Te	achers access to different types of teaching- learning resources:	
a.	unaware of resources	
b.	aware of resources but unable to access them	
C.	resources they have access to and use	

- 3. On what basis do teachers assess learners' attitudes, motivation and interest in learning?
  - a. Attainment in scholastic and co-scholastic areas
    b. Evidence from interaction with learners in class
    c. Discussion with other teachers
    d. Observation of learner behaviour both in and outside class
  - e. Unable to assess



	Level-3	School has a culture where every teacher designs lessons as per the varying learning needs of learners and makes the teaching learner-centric; uses TLMs appropriately; connects teaching-learning with immediate context and environment; plans appropriate strategies such as observation, exploration, discovery, analysis, critical reflection, problem-solving and drawing inferences to make learning effective	Teachers create a conducive and interactive environment in the classroom; encourage peer learning/interaction; provide opportunity for expression; appreciate the views of all learners; encourage questioning/sharing of ideas
Descriptor	Level-2	Teachers prepare and maintain a diary with detailed plan including teaching and assessment strategies and TLM to be used; prepare additional teaching-learning material using local resources	Teachers make all learners comfortable and involve them in class activities; plan and organize group work/activities and display learners' work and charts, etc. on the wall; TLMs are accessible to all
	Level-1	Teachers teach the lesson as per the textbook, with a focus on completion of syllabus; are aware of the topic to be taught and teaching-learning material to be used in their teaching	Teachers address learners by name; make basic resources available for teaching-learning
	core standard	Planning for Teaching	Enabling Learning Environment

Level-3



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	Level-3	Teachers consider assessment as an integral part of the teaching-learning process; analyze the learners' past assessment records and link it with the current achievement levels; make continuous assessment and provide feedback on progress and attainment; assess other curricular areas, including personal and social qualities systematically with followup measures for improvement; use feedback from assessment to improve teaching-learning	Teachers integrate the use of TLM, local community resources, ICT support material, laboratories, library, etc. with the lessons appropriately; school facilitates networking with other schools for sharing resources
Descriptor	Level-2	Teachers use a variety of activities/ tasks to assess all the curricular areas including art, health and physical education on set criteria; provide descriptive feedback highlighting areas of improvement in the progress report card; regularly interact with parents to share learners' progress	Teachers use other resources in addition to textbooks such as reference materials, charts, maps, models, digital learning kits, local resources; use science, mathematics and language kits/ laboratories, as and when appropriate; school maintains a catalogue of resources and makes it available to the teachers as and when required
	Level-1	Teachers assess learners as per applicable policy; generally tests that are given to assess rote learning and factual knowledge obtained from the content and exercises in the textbooks; learners' performance is communicated to the parents only through report cards	Teachers mainly use textbooks for teaching in the class; use other TLM, which may be sporadic and not planned for
	Core Standard	Learners' Assessment	Utilization of Teaching-learning Resources

Ore Chandard		Descriptor	
	Level-1	Level-2	Level-3
Teachers' Reflection on their own Teaching-learning Practice	Teachers occasionally reflect on their teaching-learning practice and learners' progress	Teachers regularly reflect on their teaching-learning practice and record the same; revisit their plans, teaching-learning practice and make efforts for necessary improvement	Teachers reflect individually and collectively on the planned and actual teaching-learning process in the light of its outcomes; identify the gaps between the two and plan for improvement; design alternative learning experiences based on the reflection





### **Sources of Evidence**

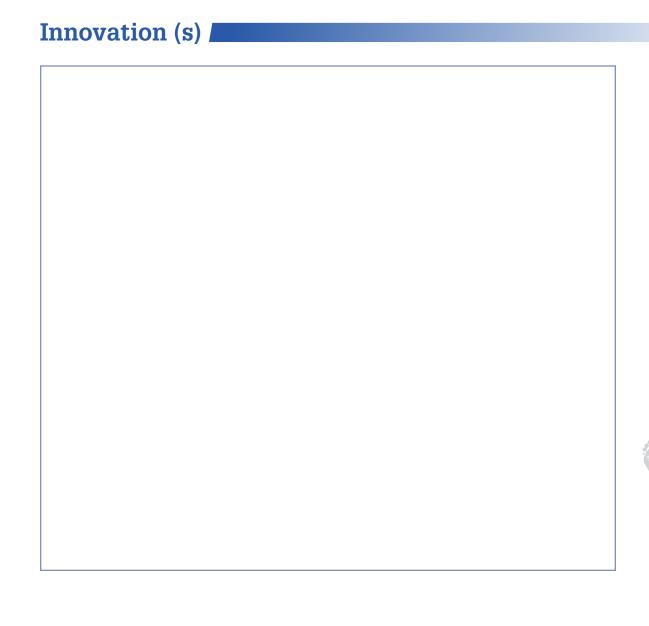
### Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- SSA Framework for Implementation: Chapter-IV (pp.55-82) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SSA-Frame-work.pdf)
- NCF-2005: Chapter-II (pp.12-34), Chapter-III (pp.35-77) and Chapter-IV (pp.78-100) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)
- RTE Act-2009: Chapter-IV (clause no. 24 at p.8), Chapter-V (clause 29 at p.9) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)
- Learning Indicators for Elementary and Secondary for all subjects developed by NCERT (http://www.ncert.nic.in/departments/nie/dee/publication/pdf/LI\_Final\_Copy\_ Revised\_29.12.14.pdf)
- ADEPTS (Advancement of Educational Performance through Teacher Support: An MHRD 3- UNICEF Initiative) (http://prayatna.typepad.com/files/adepts.pdf)
- PINDICS (Performance Indicators for Elementary School Teacher), NCERT (2013) (http://www.ncert.nic.in/pdf\_files/PINDICS.pdf)
- Teachers Manual Formative Assessment (Science), CBSE (2010) (p. vii) (http://www.cbse.nic.in/cce/cce-manual/CBSE-FA-Class-IX%20(Science)%20Final.pdf)

### Supportive Evidence Available in the School

- Learners' profiles developed and maintained by the school
- Record of visits of teachers to the homes of learners
- Record of Teachers' participation in in-service trainings, seminars, workshops for TLM development
- Lesson plan, remedial teaching plan, if any
- List of journal/ magazines subscribed by the school
- List of TLM available to/ developed by the teachers
- Sample reports of projects, experiments, assignments, field trips
- Learners' progress cards/ cumulative records
- Assessment records/ CCE registers with marks/grades
- Teacher's contribution in the seminars, workshops, etc.
- Collection of learning resources i.e. resource books and other exemplary material
- Records of services of local persons, artisans etc. availed by the school

	<ul> <li>Students' attendance register</li> <li>Samples of homework, classwork, test papers of students</li> <li>Records of suggestions given by the School Head, CRCs, BRCs any other supervisory body on teaching—learning</li> </ul>
Evidences School Needs to Create	<ul> <li>The school can create evidence using the following device/ technique:</li> <li>Records of observations made by School Head on teachers' lesson plans and their classroom practice</li> <li>Interaction with parents and learners for teaching-learning process</li> <li>Record of School Head's interaction with learners</li> </ul>



# **Response Matrix**

# Teaching-learning and Assessment

Core Standard	Level 1	Level 2	Level 3
Teachers' Understanding of Learners			
Subject and Pedagogical Knowledge of Teachers			
Planning for Teaching			
Enabling Learning Environment			
Teaching-learning Process			
Class Management			
Learners' Assessment			
Utilization of Teaching-learning Resources			
Teachers' Reflection on their own Teaching-learning Practice			

# Planning for Improvement

Core Standard	Level	Area of Improvement	Pr Pr Impl	Prioritize Area of Improvement	int int	Proposed Action	Tim a tic on a	Timeline (Put a tick mark (✓) on appropriate year)	Put < (<) riate
			7	Σ	I		<del>-</del> -	Y-2	Y-3
Teachers' Understanding of Learners									
Subject and Pedagogical Knowledge of Teachers									
Planning for Teaching									
Enabling Learning Environment									
Teaching- learning Process									

Core Standard	Level	Area of Improvement	Prioritize Area of Improvement	Prioritize Area of proveme	ţ	Proposed Action	Tim a tick on a	Timeline (Put a tick mark (✓) on appropriate year)	Put : (riate
				Σ	I		Y-1	Y-2 Y-3	Y-3
Class Management									
Learners' Assessment									
Utilization of Teaching- learning Resources									
Teachers' reflection on their own Teaching- learning Practice									

L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

# Key Domain III



Learners' Progress, Attainment and Development





# **Learners' Progress, Attainment and Development**

### **About the Key Domain**

Holistic development of the learner is the primary objective of good schooling. This encompasses development of learners in the cognitive, affective as well as psychomotor domains. The school aims to achieve this by encouraging learners to participate in all curricular areas, continuously monitoring their progress over a period of time. Apart from scholastic progress, it also promotes their personal and social well-being. This involves providing a variety of opportunities in co-scholastic areas to develop student talent, inter-personal and social skills. The scope of this domain thus encompasses all aspects of desirable learning outcomes.



### **Reflective Prompts**

- Q1. Do learners come to school regularly and punctually?
- Q2. How does the school monitor attendance and address learning loss in case of prolonged absence?
- Q3. To what extent does the school ensure student participation in several learning activities?
- Q4. In what ways does the school identify and promote the talents of learners in different areas?
- Q5. How does the school assess the learners' attainment and ensure that they progress from one class to the next as per the curriculum expectations?
- Q6. How does the school monitor the curricular progress of learners on a continuing basis?
- Q7. How does the school ensure personal and social development of learners as well as observe their progress in the same?

### **Factual Information**

		(School may response for more than one option in a question, if required
1.	Av	erage school attendance for the current academic year
2.	Тур	pes of rewards (if any) given to learners for punctuality and regular attendance:
3.	Re	cord of actions to promote regularity and punctuality in attendance
	a.	meetings with parents/ guardians in contact register
	b.	reminder/ letter sent to the parents/ guardians of learners irregular with attendance
	C.	other (please mention)
	d.	no record

Are the learners' attendance registers kept up-to-date?

5. a.	Is average attendance calculated monthly for every learner? Yes No	
b.	Is average attendance calculated monthly for every class? Yes No	
6. Al	ternative arrangements made for classes which the teachers could not take:	
a.	classes are combined with that of other teachers	
b.	another free teacher takes the class	
C.	no arrangement made	
d.	any other (please mention)	_
7. a.	Is personal hygiene of learners checked and assured by the school? Yes No	
b.	If, yes then	
i.	personal hygiene is stressed upon occasionally during school assembly	
ii.	checking and questioning individual learners in class or during school assembly almost daily	
iii.	stressing importance of personal hygiene during school assembly	
iv.	any other (please mention)	_
8. Lis	any other (please mention)	_
8. Lis de —	t the activities undertaken in the school that help in personal and social	-
8. Lis de —	t the activities undertaken in the school that help in personal and social evelopment of learners:	-
8. Lis de — — 9. Ho	the activities undertaken in the school that help in personal and social evelopment of learners:  ow is learners' personal development monitored?  By observing learners in class and during their participation in	-
8. Lis de — — 9. Ho a.	the activities undertaken in the school that help in personal and social evelopment of learners:  ow is learners' personal development monitored?  By observing learners in class and during their participation in games/ sports and other co-scholastic activities	-
8. Lis de — 9. Ho a. b.	but the activities undertaken in the school that help in personal and social evelopment of learners:  bow is learners' personal development monitored?  By observing learners in class and during their participation in games/ sports and other co-scholastic activities  By keeping a record of learners' participation and attainment	-
8. Lis de	the activities undertaken in the school that help in personal and social evelopment of learners:  by wis learners' personal development monitored?  By observing learners in class and during their participation in games/ sports and other co-scholastic activities  By keeping a record of learners' participation and attainment  No efforts made to monitor personal-social development	-
8. Lis de	by the activities undertaken in the school that help in personal and social evelopment of learners:  by we is learners' personal development monitored?  By observing learners in class and during their participation in games/ sports and other co-scholastic activities  By keeping a record of learners' participation and attainment  No efforts made to monitor personal-social development  Any other (please mention)  by is learners' attainment measured and how is the progress ascertained	-

	Level-3	School analyzes attendance data of all learners; ascertains whether the high absence rates can be associated with any particular category of learners or at any period of the year; addresses the problem with the help of the SMC and parents; evolves measures to motivate learners and parents to ensure punctuality and regular attendance; acknowledges and appreciates punctuality and regularity of learners	All learners participate actively in classroom discussions and interact with teachers and peers; school identifies the talent of learners in different co-scholastic areas; provides them training and opportunities to excel in the same; all learners take interest and participate enthusiastically in various school functions and co-scholastic activities
Descriptor	Level-2	School provides regular information about learner attendance to parents; identifies the reasons for prolonged and frequent absence; discusses with learners and parents about the implication of low attendance on learning, making home visits as and when appropriate	A few learners actively participate in classroom discussion and interactions; school organizes a variety of co-scholastic activities and cultural programmes; teachers motivate learners to actively participate in the same; a large number of students participate in these activities
	Level-1	Teachers take and record attendance of learners regularly; identify learners who are frequently absent or not punctual; display class-wise attendance of the learners on the school notice board; sometimes inform parents about frequently absent learners	Learners listen quietly to teachers in the classroom without much interaction; organizes mandated school functions and co-scholastic activities; the same students usually participate in these activities
	Core Standard	Learners' Attendance	Learners' Participation and Engagement





		Descriptor	
Core Standard	Level-1	Level-2	Level-3
Learners' Attainment	Very few learners attain curricular expectations (knowledge and skills) in every grade as measured; school conducts assessment at the end of each academic year to ascertain grade exit levels of learners in all curricular areas	Some learners attain most of the curricular expectations (knowledge and skills) in every grade while most remain marginally below grade level expectations; school arranges for remedial measures for improving attainment levels and thereby preparing learners for next grade	Most learners' attainment is at par/ above expected grade level across the school; school continuously improvises its mechanism to ascertain grade exit levels of learners



### **Sources of Evidence**

# Referential Evidence (Norms/ Guidelines/ Register/ Government Orders) Evidence the School

- > RTE Act, 2009: Chapter-V (clause 29 at p. 9) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)
- Teachers Manual Formative Assessment (Science), CBSE (2010) (pp. iii- viii) (http://www.cbse.nic.in/cce/cce-manual/CBSE-FA-Class-IX%20(Science)%20Final.pdf)
- NCF-2005: Chapter-II (pp. 12-34),& Chapter-IV (pp. 78-100) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)

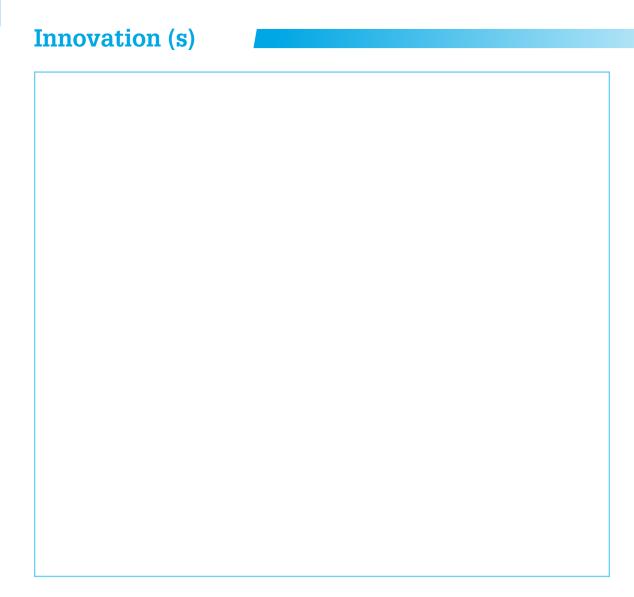
## Supportive Available in

- Learners' attendance registers
- prolonged absence and action taken
- measures taken to promote regular attendance and punctuality
- Teachers visits to the houses of frequently absent children and discussing with the parents
- Report cards, CCE registers assessment records, etc.
- List of functions, events and activities organized in the school
- Participation in co-scholastic activities, games, sports, cultural activities, etc.
- Samples of learner notebooks, answer scripts and feedback provided to learners
- Records of learners progress over baseline and at regular intervals
- List of learners who have been allocated responsibilities
- Coverage of Value Education & Life Skills in school curriculum/ time-
- Cumulative analysis of assessment records
- Records of interaction with parents about the learners' performance

### Evidences School Needs to Create

The school can create evidences by the following device/ technique:

Learner's observation and interaction to know learners' participation in school activities



# **Response Matrix**

# Learners' Progress, Attainment and Development

Core Standard	Level 1	Level 2	Level 3
Learners' Attendance			
Learners' Participation and Engagement			
Learners' Progress			
Learners' Personal and Social Development			
Learners' Attainment			

# Planning for Improvement

Core Standard	Level	Area of Improvement	Pr A Impr	Prioritize Area of Improvement	e ent	Proposed Action	Tim a ticl on a	Timeline (Put a tick mark ( )<br on appropriate year)	out ( iate
			7	Σ	ェ		Y-1	Y-2	Y-3
Learners' Attendance									
Learners' Participation and Engagement									
Learners′ Progress									
Learners' Personal and Social Development									
Learners' Attainment									

L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

# Key Domain IV



Managing Teacher
Performance and
Professional Development



# **Managing Teacher Performance and Professional Development**

### **About the Key Domain**

Teacher performance management is the mainstay of quality education. It is a continuous process of identifying teacher potential, and developing their skills, through a systematic approach to performance review and capacity building programmes. It necessitates appropriate induction of newly recruited teachers, orienting them to the school, as well as the learners' profile and context. This enables teachers to understand curricular expectations and adapt their teaching-learning practice to meet the learning needs of their students. Continuous monitoring of teacher performance is essential to raise their professional standards, foster team spirit in them and facilitate the overall development of the school.

### **Reflective Prompts**

- O1. What mechanisms does the school have for the orientation of new teachers?
- Q2. What are the processes adopted by the school to monitor and teachers' absence and manage the classes of absent teachers?
- Q3. To what extent do teachers understand changing curricular expectations and adapt their classroom practices accordingly?
- Q4. How does the school monitor teachers' performance, manage their continuous professional development and provide opportunities for career advancement?
- Q5. How does the school set performance goals for teachers and assign responsibilities and duties to them?

### **Factual Information**

(School may response for more than one option in a question, if required)

Number of teachers in school: a. sanctioned strength \_\_\_\_\_ b. in position Number of teachers in position: a. regular \_\_\_\_\_ b. contractual/ ad-hoc c. part- time \_\_\_\_\_ d. guest teacher \_\_\_\_\_ e. any other \_\_\_\_\_ Number of: a. trained teachers \_\_\_\_\_ b. untrained teachers \_\_\_\_\_\_ Orientation of new teachers in the school is done by: a. organizing special orientation program b. head/ senior teachers in face- to- face meeting c. no special orientation is done and new teachers get oriented gradually on their own d. any other mechanisms (please mention)

Yes	No .							
(i)	If yes, list the reasons for absence (e.g. being on leave, being deputed for training or other details):							
(ii)	How is this information compafterwards?	iled to co	mpu	ute average attendance of teache				
(iii)	How does the school deal wit members?	h unrepc	rtea	absence of teachers and other s				
	members?		the					
Sch	members?		the b.	classes of absent teachers by:				
Sch a. c.	members?  nool makes alternative arranger assigning substitute teachers assigning a class to the senior	nents for	the b.	classes of absent teachers by: combining classes no alternative arrangements to manage the class				
Sch a. c. Tea	members?  nool makes alternative arranger assigning substitute teachers assigning a class to the senior student	nents for	b. d.	classes of absent teachers by: combining classes no alternative arrangements to manage the class				
Sch a. c. Tea	members?  nool makes alternative arranger assigning substitute teachers assigning a class to the senior student acher performance is monitore	nents for	b. d. h/ by	classes of absent teachers by: combining classes no alternative arrangements to manage the class /:				
Sch a. c. Tea a.	members?  nool makes alternative arranger assigning substitute teachers assigning a class to the senior student acher performance is monitore annual Confidential Report	nents for	b. d. h/ by	classes of absent teachers by: combining classes no alternative arrangements to manage the class /: school head's observations				

8.	Mechanisms	for teachers'	continuous	performance	improvement:

Name of programme	Duration	Names of teachers who attended
(Mandatory )		
(Any other )		

### 9. List the duties/ responsibilities assigned to teachers beyond classroom teaching:

Duties/ Responsibilities	Names of teachers assigned



Descriptor	Level-1	School provides a pre-designed Responsibilities time-table and expects the teacher and Defining to complete the syllabus and Performance perform other duties as assigned from time to time  School Head briefs the teachers about their responsibilities and performance goals, informally or at staff meetings; reviews and monitors the completion of the syllabus, assigned responsibilities and at staff meetings; reviews and monitors the completion of the syllabus, assigned responsibilities and performance goals, informally or at staff meetings; reviews and monitors the completion of the syllabus, assigned responsibilities and other tasks as expected	Teachers are aware of the changes, if any, in the school curriculum and textbooks resulting from changes in policy  Teachers make efforts to understand the changing curricular expectations; adapt their teaching learning practice to suit the same	School Head takes note of teachers' performance as reflected in mandatory inspection reports; checks the presence of teachers in checks the presence of teachers in their classrooms and observes their teaching occasionally
	Level-3	School allocates responsibilities of teachers through mutual consultation; encourages teachers and consultation; encourages teachers to set their own performance goals of the innovate and experiment with new ideas; teachers themselves monitor their own progress	School creates opportunities for teachers to discuss and reflect upon the changing curricular expectations and its implications on their current classroom practice; provides follow-up support for teachers to adopt context-specific changes	seachers' School Head reviews the performance of teachers on the basis of learners' progress and attainment and discussions with teachers; discusses teacher performance with parents, learners and SMC/ SDMC; teachers collectively reflect on their own performance and develop strategies for improvement

		Descriptor	
Core Standard	Level-1	Level-2	Level-3
Teachers' Professional Development	School Head ensures the participation of all teachers in the mandatory in-service training programmes	School motivates and creates regular opportunities for teachers to participate in different programmes relevant to their professional needs; seeks support from other academic institutions/ experts to address difficulties faced by teachers	School makes provision for continuous academic mentoring of teachers; supports teachers in trying out innovative ideas and practices; teachers discuss collectively on inputs received during training; reflect on the possibility of integration of the acquired knowledge and skills in classroom practice





#### **Sources of Evidence**

#### Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- > RTE Act 2009:Chapter-IV (clause 24 at p.8) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)
- SSA Framework for implementation: Chapter-IV (pp.70-80) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SSA-Frame-work.pdf)
- Framework for implementation of RMSA: Chapter-V (pp.36 & 37) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Framework\_Final\_ RMSA\_3.pdf)
- NCFTE (National Curriculum Framework for Teacher Education), 2009: Chapter-IV (pp.63-74)
- ADEPTS (Advancement of Educational Performance through Teacher Support: An MHRD-Unicef Initiative): Chapter-IV (http://prayatna.typepad.com/files/adepts.pdf)
- PINDICS (Performance Indicators for Elementary School Teacher), NCERT (2013) (pp.1-12) (http://www.ncert.nic.in/pdf\_files/PINDICS.pdf)
- NCF-2005: Chapter-V (pp.107-114) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)

#### Supportive Evidence Available in the School

- List of the rules/ responsibilities, learner profile, curricular expectations, context specific teaching-learning practices and role of SMC/SDMC, various schemes, projects, programs, ongoing school practices, etc.
- Details of induction programme for new teachers
- Continuous professional development/training programs attended by teacher
- Average teacher attendance and leave applications of teachers
- Alternative arrangements for the classes of absent teachers/ substitution registers
- Self-appraisal reports for all the teachers and staff members
- Teacher own performance goals as a part of annual plan exercise
- Information on syllabus covered at different times of the year
- Teacher's qualifications acquired during service
- Feedback and suggestions on teacher performance
- Teacher's development sections in School Development Plan
- In-service training programmes attended by teachers
- Pre- designed time-table
- Documents showing allocation of duties to the teachers

#### Evidences School Needs to Create

The school can create evidences by the following device/ technique:

- The schedule of the orientation programme conducted for new teachers
- Copy of certificates of attending course/ workshop/ seminar/ symposium



#### **Response Matrix**

#### Managing Teacher Performance and Development

Core Standard	Level 1	Level 2	Level 3
Orientation of New Teachers			
Teachers' Attendance			
Assigning Responsibilities and Defining Performance Goals			
Teachers' Preparedness for Changing Curricular Expectations			
Monitoring of Teachers' Performance			
Teachers' Professional Development			

# Planning for Improvement

Core Standard	Level	Area of Improvement	Pri A Impr	Prioritize Area of Improvement	ent	Proposed Action	Tim a tic on a	Timeline (Put a tick mark (V) on appropriate year)	(Put k (
			_	Σ	工		<del>-</del> -	Y-1 Y-2 Y-3	Υ-3
Orientation of New Teachers									
Teachers' Attendance									
Assigning Responsibilities and Defining Performance Goals									
Teachers' Preparedness for Changing Curricular Expectations									

Core Standard	Level	Area of Improvement	Pr A Impr	Prioritize Area of Improvement	ent	Proposed Action	Tin a tic	Timeline (Put a tick mark (🗸) on appropriate year)	Timeline (Put a tick mark (✓) on appropriate year)
			_	Σ	ェ		<b>∀-1</b>	Y-1 Y-2 Y-3	Y-3
Monitoring of Teachers' Performance									
Teachers' Professional Development									

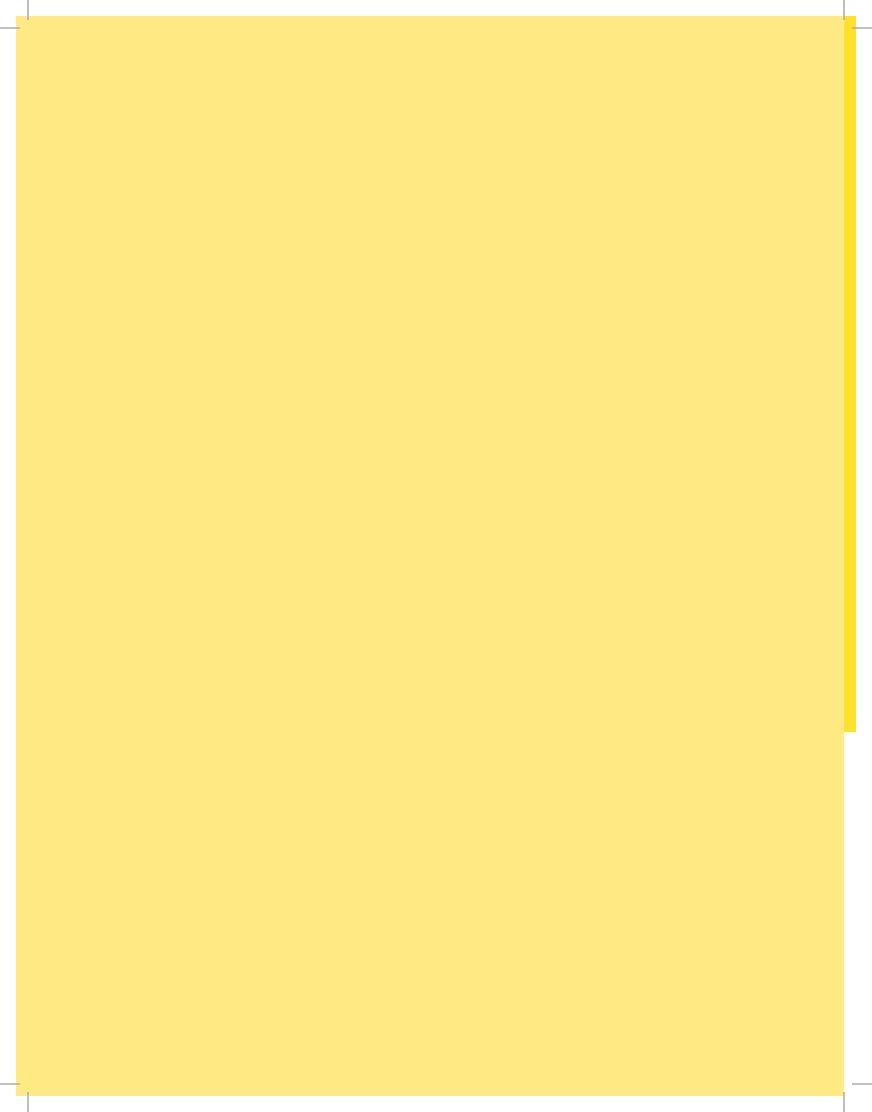
L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

### **Key Domain V**



School Leadership and Management





### **School Leadership and Management**

#### **About the Key Domain**

Effective school leadership and management play a significant role in providing quality education. School leadership goes beyond administrative and managerial responsibilities to include proactive practices for school transformation. It includes developing a vision for a school and aligning all planning to it so as to improve the performance of the learners. It also involves maintaining a harmonious relationship with all stakeholders and including them in planning, decision making and general administration. School leadership aims at increased participation/ ownership in/ of school activities by the community. It strives at continuous improvement in the area of teaching and learning through continuous pedagogical innovation. A school needs a strong and focused leader who is committed to channelizing teachers, learners, community members and resources for achieving quality in all spheres.

### School Standards and Evaluation Framework

1.

#### Reflective Prompts

- Q1. Does the school have a clear vision/ mission statement and development plan that is shared and understood by all?
- Q2. How well does the School Head manage the day-to-day functioning of the school?
- Q3. Does the School Head promote and participate in teaching-learning process?
- Q4. How well does the School Head identify the developmental needs of the school and manage changes for continuous improvement?
- Q5. How effectively does the School Head manage, and utilize the available financial, human and material resources?
- Q6. How well does the School Head lead improvement in teaching-learning process and ensure enhanced teacher performance?
  - Q7. How does the School Head maintain a healthy relationship with staff members for school improvement?

#### **Factual Information**

	(School may response for more than one	option in a questic	on, if required
Does the school have a vision/ missi	on statement?	Yes	No
If yes, what are the main points in i	t for future development of	school?	

yes, what are the main recommendations for the current year in the plan?
Vas the SDP for the previous year implemented?  Yes No
yes, to what extent were its goals for that year achieved and what were the
easons for shortfall, if any?
) What are the areas in which the School Head has received training?
. Financial Management b. ICT
. School Leadership
. Any other (please mention)
The state of the s
f

	(ii) When and where did she	/ he receive tr	aining?		
5.	How does the School Head u	ısually take ro	utine m	anagement decisions?	
	a. On his/ her own				
	b. In consultation with a few	v teachers			
	c. With involvement of all to	eachers			
	d. With involvement of teac	hers, parents	and SM	IC	
õ.	The directions/ decisions com	nmunicated to	teache	rs are clearly understood by:	
	a. all teachers		b.	most teachers	
	c. a few teachers only		d.	no teacher	
	How often does the School He progress made, particula			ntation of the plan and assess reas?	5
	a. Regularly		b.	Occasionally	
	c. Rarely		b.	Does not review	
	Has the School Head constituend made them accountable		differe	ent tasks Yes No	
	If yes, which are these team	s/ committees	and wl	hat tasks are assigned to then	า?

9.	Но	w does the School Head monitor teachers' performance?	
	a.	By discussing progress individually with teachers	
	b.	By reviewing the performance of their learners in tests from time to time	
	C.	By observing the classrooms occasionally to check how teaching is done	
	d.	Any other (please mention)	
1.0			
10.	Но	w does the School Head monitor learners' progress in learning?	
10.	Ho	w does the School Head monitor learners' progress in learning?  By reviewing record of CCE of learners of every class	
10.			
10.	a.	By reviewing record of CCE of learners of every class	
10.	a. b.	By reviewing record of CCE of learners of every class  By discussing the performance of learners with teachers  By checking the results of all learners in tests and taking	

	Level-3	School Head engages all stakeholders in developing vision/ mission taking into account current practices, policies and programs which are subsequently documented; SDP is co-created by all the stakeholders and is aligned to the vision/ mission statement; appropriate prioritization is done for necessary action; all teachers understand their defined roles and responsibilities and act accordingly to make desired progress; periodic review of vision and SDP is undertaken regularly
Descriptor	Level-2	School Head develops a vision/ mission statement; teachers are involved in the creation of the SDP, prioritization of tasks; School Head allocates responsibilities to majority of teachers for SDP implementation; provides direction for its implementation
	Level-1	School Head develops a School Development Plan (SDP) as per the given mandate; the other stakeholders do not find an opportunity to participate in the planning process
	Core Standard	Building Vision and Setting Direction





		Descriptor	
Core Standard	Level-1	Level-2	Level-3
Leading Management of School	School Head manages routine activities and school resources (staff, material and financial); allocates responsibilities to a few; takes decisions; acts on the orders and instructions received from the authorities for compliance; communicates decisions; shares the orders and instructions	School Head and staff plans and manage routine activities and school resources (staff, material and financial); involve staff in decision-making; School Head communicates details of the SDP and provides clear directions to staff members and takes the lead for its effective implementation	School Head and staff members collectively develop a shared vision and a strategic plan in consultation with parents and learners; distribute the responsibilities among the staff members on the basis of mutual consensus and areas of expertise; take action with mutual support, monitor and evaluate the progress collectively

# SCHOOL IMPROVEMENT

#### **Sources of Evidence**

Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- SSA Framework for Implementation: Chapter-IV (pp.77-79) Chapter-VII (pp.112-115)
  - (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SSA-Frame-work.pdf)
- Framework for Implementation of RMSA: Chapter-V (pp.36-37) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Framework\_Final\_RMSA\_3.pdf)
- NCF-2005: Chapter-V (pp.104-105) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)
- RTE Act-2009: Chapter-IV (clause 21& 22 at p.7) and VII (clause 35 & 38 at pp.10-11) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)
- School Leadership Development: National Programme Design and Curriculum Framework (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SLDP\_Framework\_ NCSL\_NUEPA.pdf)

Supportive Evidence Available in the School

- Documented/ written/ displayed school vision/ mission statement
- Record of members involved in the development and revision of the vision/ mission statement
- Copy of the SDP
- Record of members involved in the preparation of the SDP, the prioritisation areas identified, action plans created, timelines and allocation of responsibilities for achieving the same
- Record showing regular tracking of implementation of the development plans
- Minutes of the SMC meetings held
- Circulars sent out to all stakeholders seeking their suggestions on improving the current practices and processes in the school
- Record showing the appraisal process of teachers in the school, including self-assessment by teachers, peer assessment, School Head/ in- charge assessment, discussions held and feedback of improvements agreed upon thereafter
- Availability of curricular standards and expected outcomes for every subject with every teacher (as recorded in lesson plans)
- > Reports on learners' progress in various areas on a monthly basis
- Records by teachers of all the parent-teacher meetings held, teachers' comments about each learner's performance and the points that emerged during discussions with the parents



#### Evidences School Needs to Create

The school can create evidences using following devices/ techniques:

- > Records of classroom and school observation by the School Head in relation to school resources, teaching-learning process, classroom management
- > Records of feedback given to the teachers on their performance

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innovation (	
	(~)



#### **Response Matrix**

#### School Leadership and Management

Core Standard	Level 1	Level 2	Level 3
Building Vision and Setting Direction			
Leading Change and Improvement			
Leading Teaching-learning			
Leading Management of School			

# Planning for Improvement

Building Vision and Setting Direction  Leading Change and Improvement Improvement Ireading Teaching- Iearning	Core Standard L	Level	Area of Improvement	P 4 qml	Prioritize Area of Improvement	e f ient	Proposed Action	Tin a tic on a	Timeline (Put a tick mark (✓) on appropriate year)	(Put rk (✓) orriate
Building Vision and Setting Direction  Leading Change and Improvement Improvement Ieading Teaching-Ieading				_	Σ	工		Y-1	Y-1 Y-2 Y-3	Y-3
Leading  Leading  Leading	ilding Vision d Setting ection									
Leading Teaching	ading ange and orovement									
ci.i.c.	ading aching- rning									
Management of School	Leading Management of School									

### Key Domain VI



**Inclusion, Health** and Safety





### **Inclusion, Health and Safety**

#### **About the Key Domain**

The idea that 'all children can learn' forms the underlying basis for 'universalization' of education. The RTE Act further lends credibility to this notion that all children can learn irrespective of their gender, caste, socioeconomic background, etc. This necessitates inclusion of children with diverse backgrounds into the ambit of schooling. Inclusion not only means 'including all', but also providing equal opportunity to every child, thereby following the principles of equity. Furthermore, including all children in equitable ways demands the creation of a safe and healthy environment that ensures the physical and emotional well-being of all learners. This domain therefore highlights the Core Standards related to health, hygiene, physical and psychological safety in the school. It also looks at an all pervading inclusive environment for each stakeholder- teacher, parent and the larger community.

#### **Reflective Prompts**

- Q1. What does the school understand by the term inclusion?
- How does the school build an environment of physical and emotional safety for all?
- Q3. What are the steps taken by the school to ensure good health and hygiene?
- Q4. What does the school do to prepare itself for disaster management?
- Q5. How does the school ensure safety of its students outside the school premises?
- Q6. What does the school do to prepare itself for disaster management?

#### **Factual Information**

(School may response for more than one option in a question, if required) Number of learners: b. girls a. boys c. other Number of learners of different categories enrolled in the school: a. SC b. ST c. OBC d. BPL/ EWS e. GEN CWSN 3. a) Number of CWSN in different categories enrolled in the school: b) Number of CWSN in different categories getting aids and appliances: Number of learners given scholarships in the following categories: b. BPL/ EWS a. CWSN d. OBC e. Girls f. ST

	, 0	resource persons available for CWSN?	Yes	No	
ii.	Are	eas in which programs have been organized for learners:			
	a.	first-aid			
	b.	adolescent/ sex education			
	C.	substance abuse			
	d.	safety mock drills			
	e.	road safety/ traffic regulation programme			
	-	have evacuation plans in the event of fire, earthquake, andscaping, etc.?	Yes	No	
List	t the	committees, if any, dealing with sexual harassment or abo	use:		
Ha	s the	e school arranged for any counselling session for students?	Yes	No	
Ha:		e school arranged for any counselling session for students?  mber of learners who have undergone medical/ health che			
	Nur				
а.	Nur —— List	mber of learners who have undergone medical/ health che			
a. b.	Nur —— List	mber of learners who have undergone medical/ health che			
a. b.	Nur List	mber of learners who have undergone medical/ health che the items covered in health checkups: mber of camps arranged by the school last year:			
a. b.	Nur List Nur i.	mber of learners who have undergone medical/ health checkups:  the items covered in health checkups:  mber of camps arranged by the school last year:  medical/ health			
a. b.	Nur List Nur i.	mber of learners who have undergone medical/ health check the items covered in health checkups:  mber of camps arranged by the school last year:  medical/ health  HB check-up camp			
a. b.	Nur List Nur i. ii. iii.	mber of learners who have undergone medical/ health check the items covered in health checkups:  mber of camps arranged by the school last year:  medical/ health  HB check-up camp  road safety awareness programme			

	Level-3	School responds to the needs of all children with varying abilities and backgrounds; values and ensures participation of all children, irrespective of their different physical, emotional and learning abilities; encourages parents from diverse backgrounds to actively participate in SMC/SDMC meetings and other school activities	School involves the community and local NGOs in the identification and subsequent support needed for CWSN; monitors and documents the progress of CWSN regularly; includes CWSN in general classrooms with the rest of the class; builds teacher capacity for the same through training; teachers share inspirational stories of accomplishments of people with special needs
Descriptor	Level-2	Teachers maintain equity among children, parents, peers and other staff on the basis of caste, gender, socio-economic background, etc. during classroom tasks, activities, seating arrangement, etc.; give special attention to girls and disadvantaged groups to promote equity	School is aware of Persons with Disabilities Act; leverages the support of available resource person to identify and support CWSN; teachers attempt to attend to their needs with special aids and curriculum for CWSN with minor adaptations like making small changes in learning content, using appropriate learning approach and assessment methods; ensure CWSN are learning as per the targets mutually agreed upon with the parents
	Level-1	School ensures that no child is denied admission on the basis of caste, gender, language, economic status, disability, etc.; convinces parents of diverse backgrounds to send their children regularly to the school	Teachers are aware of children with visible disabilities; school maintains records of the same; extends support for activities for which funds and resources are provisioned and documents the same
-	Core Standard	Inclusive Culture	Inclusion of Children With Special Needs (CWSN)

Counseling sessions are also held
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bychuch Ovol		Descriptor	
	Level-1	Level-2	Level-3
Health and Hygiene	School occasionally checks cleanliness and sanitation of its premises and the personal hygiene of children; provides dustbin for waste; records height and weight measurements of all children	School has a policy on health, hygiene and sanitation; continuously ensures cleanliness and sanitation of all its facilities, the quality of the Mid Day Meal and the personal hygiene of children through regular checks and drives; undertakes appropriate measures for waste disposal; initiates awareness building programs; creates growth charts of children to check status of their health; facilitates regular primary health checks (including dental and eye checkup)	School and SMC together monitor cleanliness, sanitation in the school and the personal hygiene of children; conduct orientation programs/ workshops on health, hygiene and sanitation for parents/ guardians; invite health practitioners for such events; advise parents/ guardians about health related problems noticed in the school; arrange for professional medical advice for children engaged in substance abuse

# SCHOOL IMPROVEMENT



#### **Sources of Evidence**

#### Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- RMSA Framework: Chapter-IV (pp.22-28), VI (pp.42-47) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Framework\_Final\_ RMSA\_3.pdf)
- SSA Framework: Chapter-III (pp.23-53) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SSA-Frame-work.pdf)
- NCF-2005: Chapter-IV (pp.78-100) (http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)
- RTE Act-2009: Chapter-II (clause 3 at p.3), IV (clause 17 at p.6), VI (clause 31 at p.9) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)
- Swachh Bharat Swachh Vidyalaya, 2014 (pp.1- 45) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Eng\_Swachch-Bharat-Swachch-Vidhalaya.pdf)
- School Safety, National Disaster Management Division (http://www.ndmindia.nic.in/School%20Safety%20Draft\_Series1.0.pdf)

#### Supportive Evidence Available in the School

- Records of admission of children with details of their background
- List of projects related to health, hygiene and inclusion
- List of the requirements of CWSN as identified by the teachers
- Record of curricular material, aids and appliances available and required for CWSN
- List of tasks, activities and programs in which parents were involved
- Samples school displays on sensitive, health and safety issues like child abuse, 'good touch', 'bad touch', etc.
- Response plans for emergency in the school
- Mechanism for receiving the complaints and grievance of learners and parents; availability of complaint box in the school
- Records of one to one counselling sessions for learner
- Records of health checkups of children
- Records of measures undertaken for building safety
- Records of cleanliness checks
- Records of programmes building awareness on safety, health and hygiene

#### Evidences School Needs to Create

The school can create evidences using following devices/ techniques:

- Observation of school in relation to health, hygiene and inclusion
- Interaction with parents, learners, community to cater the needs of all children



#### **Response Matrix**

#### Inclusion, Health and Safety

Core Standard	Level 1	Level 2	Level 3
Inclusive Culture			
Inclusion of Children With Special Needs (CWSN)			
Physical Safety			
Psychological Safety			
Health and Hygiene			

# Planning for Improvement

Core Standard	Level	Area of Improvement	P A Imp	Prioritize Area of Improvement	e ent	Proposed Action	Tim a ticl on a	Timeline (Put a tick mark (✓) on appropriate year)	Put (
			_	Σ	工		Y-1	Y-2 Y-3	Y-3
Inclusive Culture									
Inclusion of Children With Special Needs (CWSN)									
Physical Safety									
Psychological Safety									
Health and Hygiene									

L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

### Key Domain **VII**



**Productive Community Participation** 



## **Productive Community Participation**

#### **About the Key Domain**

The term 'community' refers to members of the school management committee, teachers, learners, parents/ guardians, local residents, associated cultural organizations and NGOs. Working together with community members is critical to school development. The school needs the support of the community for achieving its objectives and providing quality education to its learners. The active engagement of the school with the community ensures optimal utilization of the school resources, holistic development of learners and better management of the school. The school, therefore, needs to establish a meaningful relationship with the community which could benefit both the school and the community. The SMC/ SDMC have been constituted in every school to participate in school management in the areas of planning, implementation, resource mobilization and monitoring. It also plays a major role in improving enrolment, retention, teaching-learning and learning outcomes.

#### **Reflective Prompts**

- Q1. How does the community/ SMC/ SDMC contribute to school planning and management?
- Q2. What role does the community/ SMC/ SDMC play in improving teaching-learning processes and learning outcomes in the school?
- Q3. What linkages has the school established with the community?
- Q4. In what ways does the school mobilize community resources for its development?
- Q5. In what manner does the community mobilize resources for school development?

#### **Factual Information**

		(School may response for more than	one option in a question, if required)				
1.	Number of members of SMC/ S	SDMC:					
2.	'	Composition of SMC/ SDMC: (Provide number of representatives for each category in given box)					
		teachers ocal authorities	c. women f. SC/ ST				
3.	Number of meetings organized during the last academic year:						
4.	Average attendance in the med	Average attendance in the meetings organized during the last academic year:					
5.	Number of SMC/ SDMC memb	Number of SMC/ SDMC members who have received training:					
6.	Activities/ areas in which SMC/ SDMC provided support to school last year:						



	Level-3	School and community jointly assess the needs of the school; identify available resources, plan and optimally use them for the development of the school; school and community reach out to other sources such as NGOs, corporate bodies, alumni, etc. to mobilize resources	School integrates local community knowledge and skills in the teaching-learning of different subjects and classes in a planned and organised manner; uses community/ village as a learning environment for learner to develop specific vocational skills
Descriptor	Level-2	School interacts with the community and discusses the issues relating to the socioeconomic background, enrolment, attendance, etc. of learners; SMC mobilizes resources for maintenance of the school and for improving its facilities; school and community jointly organize functions within the school and in the community	School takes initiatives to develop understanding among learners about the culture, oral history and traditional knowledge (folk songs, art and craft, agricultural practices, etc.) of the community; displays the photographs and pictures of renowned people and important places and features of the community; invites local artisans and craftsmen to interact with learners
	Level-1	Parents and community members are invited to school functions; school informs parents about the facilities available in the school and challenges currently faced	School uses available help from the community to organise visits to institutions/ places of interest in the vicinity of the school
Core Standard		School - Community Linkages	Community as Learning Resource

## SCHOOL IMPROVEMENT



#### **Sources of Evidence**

#### Referential Evidence (Norms/ Guidelines/ Register/ Government Orders)

- SSA Framework for Implementation: Chapter-V (pp.83-91), Chapter-IX (p.137-139)
  - (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/SSA-Frame-work.pdf)
- Framework for Implementation of RMSA: Chapter-II (p.7), Chapter-IV (p.65, p.79), Chapter-VI (pp.43-45) & Chapter-VII (pp.53-57) (http://mhrd.gov.in/sites/upload\_files/mhrd/files/upload\_document/Framework\_Final\_ RMSA\_3.pdf)
- NCF-2005: Chapter-II (pp.30-34) Chapter-IV (pp.88-89) (NCF-2005: http://www.ncert.nic.in/rightside/links/pdf/framework/english/nf2005.pdf)
- RTE Act-2009: Chapter-III (clause 10 at p.5), Chapter-IV (clause 21, 22 at p.7) &Chapter-VII (clause 35, 38 at pp.10-11) (http://ssa.nic.in/rte-docs/free%20and%20compulsory.pdf)

#### Supportive Evidence Available in the School

- SMC/ SDMC Register/s containing the following components:
  - Formation of SMC/ SDMC with the list of members
  - Agenda and minutes of meetings
  - Member attendance
  - Follow-up decisions taken and review of work done since last meeting
  - Discussions for creating SDP
  - SMC/ SDMC participation in school evaluation, monitoring and implementation of plans
- Mode of communication to the SMC/ SDMC members for attending the meeting i.e. prior notice
- Teaching-learning plans indicating community participation
- Community support in improving school facilities i.e. levelling the play ground, compound wall, drinking water, ICT facilities, library, school garden, etc.
- Sharing community stories, local arts, folk songs, music, art, craft, agriculture practices, local histories by the village elders on specified days at the time of teachers on leave
- Visits organised to the places, community institutions i.e. Gram Panchayat, Post Office and agriculture fields as learning resources and individuals

#### Evidences School needs to create

The school can create evidences using following devices / techniques:

- > Surveys conducted on enrolment at the beginning of the academic vear
- Programmes in which schools and community participated
- Incorporated suggestions received from the community
- > Support in terms of donations/ contributions in kind/ help received from the community, Panchayat office, etc.

nnovatio	on (s)			

#### **Response Matrix**

#### **Productive Community Participation**

Core Standard	Level 1	Level 2	Level 3
Organization and Management of SMC/ SDMC			
Role in School Improvement			
School-Community Linkages			
Community as Learning Resource			
Empowering Community			

# Planning for Improvement

Core Standard	Level	Area of Improvement	Pri A Impr	Prioritize Area of Improvement		Proposed Action	Tim a tic on a	Timeline (Put a tick mark (✓) on appropriate year)	(Put k (<) riate
			_	Σ	エ		<u></u> 1	Y-2	Υ-3
Organization and Management of SMC/ SDMC									
Role in School Improvement									
School- Community Linkages									
Community as Learning Resource									
Empowering Community									

L-low, M- Medium, H-High, Y-1 for Year-1, Y-2 for Year-2 and Y-3 for Year-3

Note	